

# Group at a glance

Through our four divisions based largely in the Americas, Europe and South East Asia, Tate & Lyle makes quality ingredients for customers all over the world in the food and beverage, industrial, pharmaceutical and animal feed markets.

## Food & Industrial Ingredients, Americas



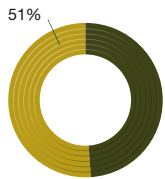
- Large-scale corn processor with plants centred in the US corn belt or near key markets
- Produces a range of ingredients including starches (food and industrial), sweeteners, proteins, acidulants, biogums and ethanol, and provides speciality blending services
- Employees at 31 March 2009: 2,513

## Food & Industrial Ingredients, Europe

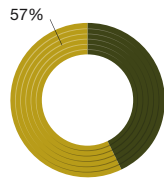


- Single Ingredients and Food Systems businesses
- Single Ingredients (corn processing) produces a range of ingredients including starches (food and industrial), sweeteners and ethanol
- Food Systems provides stabiliser systems, hydrocolloids and speciality blending services
- Employees at 31 March 2009: 1,325

Contribution to sales



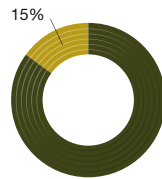
Contribution to adjusted operating profit<sup>1</sup>



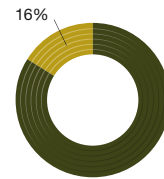
**Plants**  
10 USA<sup>2</sup>, 1 Mexico,  
2 South America

**Blending facilities**  
2 USA, 1 Mexico

Contribution to sales



Contribution to adjusted operating profit<sup>1</sup>



**Plants**  
6 EU, 1 Morocco,  
1 Turkey

**Blending facilities**  
4 EU, 1 South Africa  
1 Australia



<sup>1</sup> For the year ended 31 March 2009 and excluding central costs.  
<sup>2</sup> Including Fort Dodge, Iowa under construction.

**Sugars**



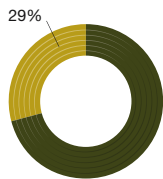
- Largest cane sugar refiner in EU
- Produces a range of sugars, syrups and molasses
- Sugar brands: Tate & Lyle Sugars (UK); Melli (Vietnam); and Sidul/Sores (Portugal)
- Syrup brand: Lyle's Golden Syrup (UK)
- Molasses distribution, blending and liquid storage
- Employees at 31 March 2009: 1,339

**Sucralose**

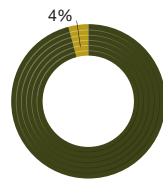


- Producer of SLENDA® Sucralose, a no-calorie high-intensity sweetener
- Manufactured by a patented process starting with cane sugar
- Used to sweeten over 4,000 products worldwide in the food, beverage and pharmaceutical markets
- Employees at 31 March 2009: 260

**Contribution to sales**



**Contribution to adjusted operating profit<sup>1</sup>**



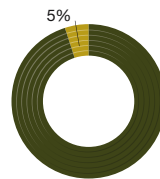
**Plants**

3 EU, 1 Israel, 1 Vietnam,

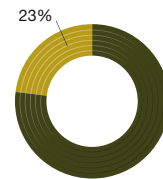
**Blending facilities**

10 global molasses

**Contribution to sales**



**Contribution to adjusted operating profit<sup>1</sup>**



**Plants**

1 Singapore, 1 USA<sup>3</sup>



<sup>1</sup> For year ended 31 March 2009 and excluding central costs.  
<sup>3</sup> McIntosh, Alabama being mothballed.